

*Annual Review & Quarterly Update*  
- May 2010 -

**Goal 1 To enhance public trust and confidence in County government through sound policy-making and implementation, professional management, and active citizen participation.**

	<i>Target Date</i>	<i>Status</i>
<b>Strategy 1.1 Improve government accountability and fiscal stewardship by increasing cost effectiveness of County government.</b>		
Objective A. Limit operational growth for County-funded departments and agencies to tax growth benchmarks. <ul style="list-style-type: none"> <li>• Provide incentives to employees / departments / agencies for implementing cost-savings measures.</li> </ul>	FY 2008	• Complete
Objective B. Implement zero-based budgeting.	FY 2008	• Complete
Objective C. Implement an energy conservation policy and plan.	FY 2009	• Implementing Plan
Objective D. Develop and implement a cost recovery policy and implementation plan.	FY 2009	
Objective E. Develop a funding formula for public school operational needs to include annual growth and schools expansion.	FY 2009	
Objective F. Develop a funding formula for the community college operational needs.	FY 2009	
 <b>Strategy 1.2 Improve citizen participation and understanding.</b>		
Objective A. Enhance the County’s public information program by developing and implementing a comprehensive education program.	FY 2009	• <b>Ongoing</b>
 <b>Strategy 1.3 Responsibly plan for the County’s capital needs.</b>		
Objective A. Implement a 12-year Capital Improvements Plan. <ul style="list-style-type: none"> <li>• Determine by year the funds available to fund additional capital projects.</li> </ul>	FY 2009	• <b>Ongoing</b>

**Goal 2 To responsibly manage growth and its impacts.**

	<i>Target Date</i>	<i>Status</i>
<b>Strategy 2.1 Take a leadership role in sewer and water planning. (CCP:SW-01)</b>		
Objective A. Establish and fund a 10-year capital improvement program and capital reserve fund that is adequate to implement planned investments in sewer and water infrastructure. (CCP:SW-01-G)	FY 2009- FY 2010	• <b>Ongoing</b>
Objective B. Consider forming an inter-local sewer and water agreement. (CCP: SW-01-C)	FY 2010 -FY 2015	
 <b>Strategy 2.2 To direct growth to areas where essential services and</b>		

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**infrastructure are present and protect sensitive natural areas and key historic / cultural resources from extensive development. (CCP: GMS-01)**

Objective A.	Develop a Land Development Code. <ul style="list-style-type: none"> <li>• Consolidate existing land development ordinances into a single Land Development Code. (CCP: GMS-01-B)</li> </ul>	FY 2008	<ul style="list-style-type: none"> <li>• Complete</li> </ul>
Objective B.	Adopt and begin enforcing the Land Development Code. (CCP: GMS-01)	FY 2008	<ul style="list-style-type: none"> <li>• Complete</li> </ul>
Objective C.	Develop a Cost of Community Services Study.	FY 2008	<ul style="list-style-type: none"> <li>• Complete</li> </ul>

**Strategy 2.3 Begin community planning process. (CCP Section 4)**

Objective A.	Complete one small area plan each fiscal year.	FY 2007 -FY 2011	<ul style="list-style-type: none"> <li>• <b>Edneyville Community Plan adopted 5-11-2010. Implementation schedule submitted to BOC for consideration at 8-18-10 meeting.</b></li> <li>• Creation of Dana Plan underway with committee meeting monthly. The committee may complete a draft plan by the end of 2010.</li> </ul>
Objective B.	Amend the CCP Implementation Schedule, in addition to other minor/technical revisions, in order to accommodate for the completion of the Land Development Code.	FY 2008	<ul style="list-style-type: none"> <li>• Initially revised. County to review schedule annually.</li> </ul>

**Goal 3 To enhance the quality of life for all citizens through improved access to health care, children’s services, aging and elderly services, human services, public safety and cultural and recreational resources.**

		<i>Target Date</i>	<i>Status</i>
<b>Strategy 3.1 Meet park needs through 2020. (CCP: R-01)</b>			
Objective A	Develop a Countywide parks master plan focusing on long-range facility needs. (CCP: R-01-A)	FY 2007 -FY 2010	<ul style="list-style-type: none"> <li>• Initial needs assessment complete.</li> <li>• <b>BOC workshop in September to determine how to utilize \$750,000 set aside in budget for parks projects.</b></li> </ul>
<b>Strategy 3.2 Promote a diverse range of home ownership and rental opportunities. (CCP: H-01)</b>			
Objective A.	Adopt a Minimum Housing Code. (CCP: H-01-E)	FY 2009	<ul style="list-style-type: none"> <li>• Complete</li> </ul>

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Objective B.	Begin enforcement of the Minimum Housing Code.	FY 2010	• Enforcement ongoing.
Objective C.	Lead the establishment of an affordable housing trust fund. (CCP: H-01-H)	FY 2007 -FY 2010	• BOC considers with annual budget process.
<b>Strategy 3.3 Protect the County’s citizens through the provision of quality and responsive emergency services.</b>			
Objective A.	Develop and take action upon an E911 Improvement Study.	FY 2008	• Complete
Objective B.	Identify service levels of EMS and develop and implement an action plan for improvements.	FY 2008	• Complete
Objective C.	Address Emergency Medical Services (EMS) facility and operational needs.	FY 2010	
Objective D.	Assessment of County’s wireless communications system.	FY 2011	
<b>Strategy 3.4 Provide professional and quality animal control services.</b>			
Objective A.	Develop and implement a spay-neuter program to reduce the number of unwanted domestic animals.	FY 2008	• Complete
Objective B.	Evaluate volunteer capacity and implement a volunteer program at the animal shelter.	FY 2008	• Complete
<b>Strategy 3.5 Address the needs of children within the community.</b>			
Objective A.	Coordinate children and family services via support for the United Agenda for Children.	FY 2008	• Complete
<b>Strategy 3.6 Address the needs of aging and elderly within the community.</b>			
Objective A.	Continue support of the public transportation program.	FY 2008	• Complete
Objective B.	Continue funding non-profit programs that assist the elderly and aging within the community.	FY 2008	• Complete

**Goal 4 To protect and preserve the County’s historic and natural resources.**

		<i>Target Date</i>	<i>Status</i>
<b>Strategy 4.1 Reduce farmland loss. (CCP: A-01)</b>			
Objective A.	Review whether the County’s current policies regarding farmland preservation are adequate to protect agriculture land.	FY 2009	• Ongoing
Objective B.	Consider the costs and practicality of establishing a farmland protection fund for Henderson County. (CCP: A-01-A)	FY 2007 -FY 2010	• Ongoing
Objective C.	Develop and implement a farmland preservation plan specific to Henderson County.	FY 2009	• Complete
Objective D.	Adopt voluntary Ag Districting options to include Enhanced Ag Districting.	Oct 2008	• Complete

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<b>Strategy 4.2 Protect water quality. (CCP: N-02)</b>			
Objective A.	Begin enforcement of Sedimentation and Erosion Control standards within County land development ordinances. (CCP: N-02-D)	FY 2008	• Complete
Objective B.	Identify and incorporate Storm Water Management standards and requirements into County land development ordinances. (CCP: N-02-E)	FY 2009	• <b>Regulations approved by BOC on 5/20/2010 and become effective 9/1/2010.</b>
Objective C	Determine whether we adopt State storm water standards or develop our own standards.	April 2009	• <b>Complete, local regulations approved.</b>
Objective C.	Begin development and enforcement of Storm Water Management standards within County land development ordinances. (CCP: N-02-E)	FY 2009	• <b>County enforcement begins 9/1/2010. Awaiting municipal approvals for coordinated &amp; consolidated administration.</b>
Objective D.	Address coordination of watershed programs within the County.	FY 2008	• Complete
 <b>Strategy 4.3 Protect key sites of historical and cultural significance from development. (CCP: N-05)</b>			
Objective A.	Conduct an inventory of historic / culturally significant sites / structures, as related to the cemetery issue. (CCP: N-05-A)	FY 2009	• Planning Staff is working with Historic Resources Commission to conduct inventory. • Volunteers being solicited to assist with this task.
 <b>Strategy 4.4 Address solid waste management issues including recycling and upcoming pertinent solid waste legislation.</b>			
Objective A.	Develop a comprehensive 20-year Solid Waste Management Plan.	FY 2009	• 20 Year Vision Approved by Board • Feasibility Study completed • Design of Capital Improvement underway
 <b>Strategy 4.5 Promote energy efficiency and the use of sustainable and renewable energy sources within the County.</b>			
Objective A.	Conduct an energy efficiency study of County-owned facilities.	FY 2009	• Complete; Ongoing

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**Goal 5 To responsibly plan for the County’s educational facility needs.**

		<i>Target Date</i>	<i>Status</i>
<b>Strategy 5.1</b>	<b>Take a leadership role in school facilities planning. (CCP: PS-01)</b>		
Objective A.	Implement a CIP for education through debt service issuance.	FY 2007 -FY 2011	• Complete; Ongoing
Objective B.	Work with public school system to develop a growth projection model for planning for school facility needs.	FY 2007 -FY 2011	• BOC has agreed to work with public school system to come up with a formula that ensures that maintenance of facilities does not fall behind schedule due to schools’ growth.
<b>Strategy 5.2</b>	<b>Promote schools to function as focal points for communities. (CCP: PS-02)</b>		
Objective A.	Consider incorporating mechanisms that link public school capacity and long-range public schools master plans to the land development permitting process into County land development ordinances. (CCP: PS-02-B)	FY 2007 -FY 2010	• Recent NC Court of Appeals decision may prevent implementation of this mechanism.
Objective B.	Establish site selection criteria for new schools and site design criteria for all schools. (CCP: PS-02-C)	FY 2007 -FY 2010	

**Goal 6 To help create a business climate that promotes a growing and diversified economy.**

		<i>Target Date</i>	<i>Status</i>
<b>Strategy 6.1</b>	<b>Support the development of the industrial sector of the County’s economy.</b>		
Objective A.	Support economic development efforts to retain the County’s existing businesses.	FY 2008	• Ongoing
Objective B.	Develop an inventory of land suitable for industrial use, meeting the criteria of size, access, utility availability and cost of acquisition.	FY 2008	• Complete
Objective C.	Research the feasibility of constructing an industrial park for new industry recruitment.	FY 2009	• Ongoing
<b>Strategy 6.2</b>	<b>Support the County’s agriculture industry as an important element of the County’s economy.</b>		
Objective A.	Support economic development efforts to retain the County’s existing businesses.	FY 2008	• Ongoing